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Business Alliances Guide Robert Porter Lynch, 1993-03-08 The rapid emergence of strategic collaborations as alternatives to the usual go it alone entrepreneurial ventures is evident everywhere from the growing collaborative efforts of such multinationals as IBM AT T and Siemens to Japan s continuing use of alliances to help maintain their enviable economic dominance Equally evident is the failure of many companies to make these collaborations work and the fear that such alliances suggest corporate weakness and lead to an ultimate lack of control In his remarkably detailed and lucid account of this major development Robert Porter Lynch dispels the myths and fears surrounding alliances and provides you with time tested practical techniques and tips that enable you to create powerful linkages which secure long term strategic goals Offering his own counsel plus ideas from many of the world s best strategic thinkers including Peter Drucker Kenichi Ohmae and Harvard s Michael Porter along with dozens of expert managers who contributed their best advice in strategizing negotiating and structuring alliances Business Alliances Guide reveals the unique quality of collaborations why they operate by a different set of rules what advantages and drawbacks they bring what goes into their success what can cause them to self destruct and how you can ultimately benefit from them Recognizing that alliances are built systematically not hastily thrown together the Business Alliances Guide provides an architectural model of an effective collaboration the Alliance Development Pyramid which when followed will help you avoid costly pitfalls and maximize the chances of successful implementation Moreover Business Alliances Guide alerts you to the six deadly sins that have destroyed at least 80% of all failed alliances It tips you off to the seven early warning signs when an alliance is going awry and what you can do to set things right And it illustrates by highlighting the unfortunate plight of companies whose alliance efforts failed the strategies you can employ to avoid the same fate Enhanced by numerous graphs models charts checklists and point by point summaries as well as boxed off tips and warnings that underscore especially important advice the Business Alliances Guide gives you a new and exciting foothold in today s global economy helping you fully tap the speed synergy agility and relative safety of strategic collaborations

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