

TRAINING FOR FULL SPECTRUM OPERATIONS

DECEMBER 2008

INTRODUCTION, INTRODUCTION, INTRODUCTION THE ARMY COMMAND
AND STAFF COLLEGE

HEADQUARTERS
DEPARTMENT OF THE ARMY

Army Manual Full Spectrum Operations

Department of the Army



Army Manual Full Spectrum Operations:

Training for Full Spectrum Operations Department of the Army, 2008-12-12 FM 7-0 Training for Full Spectrum Operations establishes the Army's keystone doctrine for training. Since FM 7-0 was last published, enough has changed in the nature of operational environments worldwide to merit a full review of its content and form. FM 7-0 is the guide for Army training and training management. It addresses the fundamental principles and tenets of training. FM 7-0 addresses the fundamentals of training modular expeditionary Army forces to conduct full spectrum operations: simultaneous offensive, defensive, and stability or civil support operations in an era of persistent conflict. Conducting effective training for full spectrum operations must be a top priority of senior leaders during both force generation and operational deployments. FM 7-0 incorporates new tenets for training modular organizations to conduct full spectrum operations. However, the manual has further developed the concepts in the 2002 version as well. The Army must not lose the many sound training practices used before 11 September 2001. In addition, the manual emphasizes that commanders should leverage the combat experience of seasoned individuals and their leaders in developing training plans. FM 7-0 cannot answer every training challenge of today's complex operational environments. It should, however, generate reflection and introspection on how Soldiers and units train for full spectrum operations as an expeditionary Army. FM 7-0 is organized as follows: Chapter 1 discusses the environment in which training and operations occur. It stresses the need for the Army to prepare for full spectrum operations. The chapter concludes by discussing the aim point concept used to focus training on the most likely operational environments. Chapter 2 focuses on the Army's seven principles of training and the supporting tenets that apply at all organizational levels and across all components. Chapter 3 describes the Army Training System, defines training and education, describes the three training domains, and provides a brief discussion of leader development. Chapter 4 describes Army training management. It begins by describing the effects of Army force generation and modular organizations on training management. Then it addresses how to develop the mission essential task list. The bulk of the chapter discusses how to use the Army's training management model to plan, prepare, execute, and assess training.

Training for Full Spectrum Operations Barry Leonard, 2009-05 Will help develop an Army experienced enough to be comfortable with operating anywhere in any type of operation under any conditions. Its principles and concepts are intended to produce agile leaders who can rapidly and easily adapt to changing ambiguous situations. The manual's 4 chapters address the breadth and depth of Army training concepts. FM 7-0 sets out to change the Army mindset. The Army cannot return to its pre-9/11 focus of training for offensive and defensive operations in major combat operations. Army leaders must think differently about training and leader development in an Army that must be capable of conducting simultaneous offense, defense, and stability or civil support operations in any of the 5 operational themes. Illus **Armor**, 1999 The magazine of mobile warfare Military Review, 2012 Department of Defense Authorization for Appropriations for Fiscal Year 2009 United States. Congress. Senate. Committee on Armed Services, 2008

Field Manual FM 3-0 Army Operations United States US Army,2008-02-01 FM 3 0 establishes the United States Army's keystone doctrine for full spectrum operations The doctrine holds warfighting as the Army's primary focus and recognizes that the ability of Army forces to dominate land warfare also provides the ability to dominate any situation in military operations other than war The foundation of FM 3 0 is built upon global strategic responsiveness for prompt sustained Army force operations on land as a member of a joint or multinational force FM 3 0 is compatible with joint doctrine It provides overarching doctrinal direction for the conduct of full spectrum operations detailed in other Army manuals As the Army's principal tool for professional education in the art and the science of war FM 3 0 presents a stable body of operational doctrine rooted in actual military experience FM 3 0 provides a foundation for the development of tactics techniques and procedures SCOPE FM 3 0 is divided into four parts Part One Chapters 1 3 discusses the Army's role in peace conflict and war Part Two Chapters 4 6 discusses the fundamentals of full spectrum operations battle command and the operations process Part Three Chapters 7 10 discusses the four types of Army operations offensive defensive stability and support Part Four Chapters 11 and 12 discusses information superiority and combat service support as enabling operations APPLICABILITY FM 3 0 provides operational guidance for commanders and trainers at all echelons and forms the foundation for curricula within the Army Education System Its audience is broad from battalion through corps to other operational level organizations Officers and senior non commissioned officers must read and understand FM 3 0

21st Century U.S. Military Manuals Department of Defense,U. S. Military,U. S. Army,2017-08-27 The Operations Field Manual FM 3 0 establishes the Army's keystone doctrine for full spectrum operations The doctrine holds warfighting as the Army's primary focus and recognizes that the ability of Army forces to dominate land warfare also provides the ability to dominate any situation in military operations other than war The foundation of FM 3 0 is built upon global strategic responsiveness for prompt sustained Army force operations on land as a member of a joint or multinational force FM 3 0 is compatible with joint doctrine It provides overarching doctrinal direction for the conduct of full spectrum operations detailed in other Army manuals As the Army's principal tool for professional education in the art and the science of war FM 3 0 presents a stable body of operational doctrine rooted in actual military experience FM 3 0 provides a foundation for the development of tactics techniques and procedures FM 3 0 is divided into four parts Part One Chapters 1 3 discusses the Army's role in peace conflict and war Part Two Chapters 4 6 discusses the fundamentals of full spectrum operations battle command and the operations process Part Three Chapters 7 10 discusses the four types of Army operations offensive defensive stability and support Part Four Chapters 11 and 12 discusses information superiority and combat service support as enabling operations FM 3 0 provides operational guidance for commanders and trainers at all echelons and forms the foundation for curricula within the Army Education System Its audience is broad from battalion through corps to other operational level organizations Officers and senior noncommissioned officers must read and understand FM 3 0 This field manual has been converted for

accurate flowing text e book format reproduction As a bonus this reproduction includes FM 1 The Army Field Manual a capstone manual containing the vision for the Army sold separately for 5 99 FM 1 establishes the fundamental principles for employing Landpower The most important of these are the Army s operational concept and the fundamentals that support it They form the foundation for all Army doctrine All Soldiers should understand and internalize them FM 1 describes the American profession of arms the Army s place in it and what it means to be a professional Soldier This is a privately authored news service and educational publication of Progressive Management *Operations* Department of the Army,2008-02-27 Army forces are the decisive component of land warfare in joint and multinational operations Army forces aggressively gain the initiative build and maintain momentum and exploit success to control the nature scope and tempo of full spectrum operations in war and military operations other than war Execution of this doctrine requires well trained soldiers and units fueled with the warrior ethos the best weapons and equipment available and the solid leadership of officers and noncommissioned officers of character and competence PURPOSE FM 3 0 establishes the Army s keystone doctrine for full spectrum operations The doctrine holds warfighting as the Army s primary focus and recognizes that the ability of Army forces to dominate land warfare also provides the ability to dominate any situation in military operations other than war The foundation of FM 3 0 is built upon global strategic responsiveness for prompt sustained Army force operations on land as a member of a joint or multinational force FM 3 0 is compatible with joint doctrine It provides overarching doctrinal direction for the conduct of full spectrum operations detailed in other Army manuals As the Army s principal tool for professional education in the art and the science of war FM 3 0 presents a stable body of operational doctrine rooted in actual military experience FM 3 0 provides a foundation for the development of tactics techniques and procedures SCOPE FM 3 0 is divided into four parts Part One Chapters 1 3 discusses the Army s role in peace conflict and war Part Two Chapters 4 6 discusses the fundamentals of full spectrum operations battle command and the operations process Part Three Chapters 7 10 discusses the four types of Army operations offensive defensive stability and support Part Four Chapters 11 and 12 discusses information superiority and combat service support as enabling operations APPLICABILITY FM 3 0 provides operational guidance for commanders and trainers at all echelons and forms the foundation for curricula within the Army Education System Its audience is broad from battalion through corps to other operational level organizations Officers and senior noncommissioned officers must read and understand FM 3 0 **Field Manual FM 7-0 Training Units and Developing Leaders for Full Spectrum Operations February 2011 US Army** United States Government Us Army,2012-04-17 Field Manual FM 7 0 Training Units and Developing Leaders for Full Spectrum Operations establishes the Army s keystone doctrine for training units and developing leaders for full spectrum operations on a rotational cycle using Army force generation ARFORGEN FM 7 0 addresses the fundamentals of training modular expeditionary Army forces and developing leaders to conduct full spectrum operations in an era of persistent conflict To emphasize that the unit mission essential task

list METL must reflect full spectrum operations this manual uses the phrase full spectrum operations METL Conducting effective training for full spectrum operations must be a top priority of senior leaders during ARFORGEN and during operational deployments FM 7 0 does not answer every training challenge of today s complex operational environments It should however generate introspection on how Soldiers and units train for full spectrum operations as part of an expeditionary Army FM 7 0 provides just enough guidance to facilitate flexibility and innovative approaches to unit training and leader development Chapter 1 discusses operational environments in which training operations and leader development occur It stresses the need for the Army to prepare for full spectrum operations through unit training and leader development Chapter 2 focuses on the Army s principles of training units and developing leaders that apply at all organizational levels and across all components Chapter 3 describes Army training management It focuses on using the Army training management model to plan prepare execute and assess training for units in ARFORGEN force pools FM 7 0 applies to all leaders at all organizational levels All leaders are trainers Leaders include officers warrant officers noncommissioned officers and Army civilians in leadership positions FM 7 0 applies to the Active Army the Army National Guard ARNG Army National Guard of the United States ARNGUS and the United States Army Reserve USAR unless otherwise stated

U. S. Army Operations Field Manual United States. Department of the Army,2013 Explains how the U S Army organizes equips and conducts operations against state nonstate and individual actors in an environment of persistent conflict

Army Electromagnetic Spectrum Operations (FM 6-02. 70) Department Army,2012-09-28 This manual provides an overview of electromagnetic spectrum operations for the Army at the strategic operational and tactical levels This manual also provides direction guidance and techniques necessary to meet the needs of Army electromagnetic spectrum operations in a joint interagency and multinational environment In addition this guide describes the roles and functions of international national host nation and military organizations It provides a comprehensive look at installation frequency coordination The target audience for this manual is the electromagnetic spectrum manager but it is also useful for signal leaders and supervisors to gain an understanding of electromagnetic spectrum operations The most significant changes in this manual from the previous edition are in Chapters 1 5 and 6 Chapter 1 has been revised to include the introduction of electromagnetic spectrum operations the tenets that constitute electromagnetic spectrum operations and an overview of how electromagnetic spectrum operations support full spectrum operations Chapter 5 has been revised to include corps and below operations in addition to a better explanation of coordination with electronic warfare operations Chapter 6 has been updated and revised substantially particularly in regard to equipment updates Numerous minor updates and revisions have been included throughout the manual to reflect changes in organization technologies and processes

Rumsfeld's Wars Dale Roy Herspring,2008 A highly critical but nonpartisan assessment of the controversial former Defense Secretary as told by one of the leading experts on civil military relations Focuses on Rumsfeld s notoriously domineering leadership style flawed vision for transforming the

military and failures in the Iraq War *Stability Operations (Field Manual No. 3-07)* Department of the Army, 2012-09-15

Field Manual FM 3-07 is the Army's keystone doctrinal publication for stability operations. FM 3-07 presents overarching doctrinal guidance and direction for conducting stability operations, setting the foundation for developing other fundamentals and tactics, techniques, and procedures detailed in subordinate field manuals. It also provides operational guidance for commanders and trainers at all echelons and forms the foundation for Army Training System curricula. The six chapters that make up this edition of *Stability Operations* constitute the Army's approach to the conduct of full spectrum operations in any environment across the spectrum of conflict. This doctrine focuses on achieving unity of effort through a comprehensive approach to stability operations but remains consistent with and supports the execution of a broader whole of government approach as defined by the United States Government (USG). The core of this doctrine includes the following:

Chapter 1 describes the strategic context that frames the Army's comprehensive approach to stability operations. It includes discussion of the strategic environment, USG strategy and policy, and interagency efforts to define an integrated approach to stability operations that leverages the collective efforts of a wide array of actors toward a commonly understood and recognized end state. Chapter 2 links full spectrum operations to broader efforts aiming to achieve stability, emphasizing the simultaneous nature of offensive, defensive, and stability tasks. It describes the phasing paradigm that defines stability operations activities conducted before, during, and after combat operations. Finally, the chapter links the primary stability tasks with broader interagency stability sectors to provide the foundation for civil-military integration at the tactical level. Chapter 3 addresses the essential stability tasks that comprise military stability operations. It provides a detailed discussion of each of the five primary stability tasks and describes the subordinate tasks that constitute the range of activities in stability operations. It includes doctrine that describes the role of civil affairs forces in stability operations as the commander's conduit for civil-military integration. Finally, it describes development of mission essential and directed task list development to support stability operations. Chapter 4 discusses the fundamental principles of the detailed component of planning focused on the stability element of full spectrum operations. It builds on the precepts established in FMs 3-0 and 5-0, providing a systemic approach to planning and assessing stability operations. Chapter 5 addresses transitional military authority and provides doctrine concerning command responsibility, establishment, and organization of military government to support stability operations. It includes principles for establishing judicial structures to enable transitional military authority. Chapter 6 provides the doctrinal foundation for security sector reform and introduces security force assistance as the capacity building activity that encompasses organizing, training, equipping, rebuilding, and advising host nation security forces. It also sets disarmament, demobilization, and reintegration as a fundamental element of security sector reform. Seven appendixes complement the body of the manual. Army doctrine is consistent and compatible with joint doctrine. FM 3-07 links stability operations doctrine to joint operations doctrine as expressed in joint doctrinal publications, specifically Joint Publication JP 3

0 and JP 5 0 FM 3 07 expands on the fundamental principles of operations expressed in FM 3 0 and links those principles to a comprehensive approach to stability operations within the framework of full spectrum operations FM 3 07 also uses text and concepts developed in conjunction with North Atlantic Treaty Organization partners **Operations**, 2008-10 The Army believes that the U S will continue to be engaged in an era of persistent conflict a period of protracted confrontation among states non state and individual actors increasingly willing to use violence to achieve their political and ideological ends This manual is a revolutionary departure from past doctrine Commanders will employ offensive defensive and civil support operations simultaneously as part of an interdependent joint force to seize retain and exploit the initiative accepting prudent risk to create opportunities to achieve decisive results This ed will take us into the 21st century urban battlefields among the people without losing our capabilities to dominate the higher conventional end of the spectrum of conflict *Operations* U. S. Department of the Army, 2010-10-01 FM 3 0 is one of the Army s two capstone doctrinal publications the other is FM 1 The Army FM 3 0 presents overarching doctrinal guidance and direction for conducting operations The eight chapters that make up this edition of Operations constitute the Army s view of how it conducts prompt and sustained operations on land and sets the foundation for developing the other fundamentals and tactics techniques and procedures detailed in subordinate field manuals FM 3 0 also provides operational guidance for commanders and trainers at all echelons and forms the foundation for Army Education System curricula Chapter 1 establishes the context of land operations in terms of a global environment of persistent conflict the operational environment and unified action It discusses the Army s expeditionary and campaign capabilities while emphasizing that it is Soldiers and leaders who remain the Army s most important advantage Chapter 2 describes a spectrum of conflict extending from stable peace to general war From that spectrum it establishes five operational themes into which various joint operations fit This chapter helps Army leaders to understand and differentiate between the requirements of diverse joint operations such as peacekeeping and counterinsurgency It shapes supporting doctrine for each operational theme Chapter 3 is the most important chapter in the book it describes the Army s operational concept full spectrum operations Full spectrum operations seize retain and exploit the initiative and achieve decisive results through combinations of four elements offense defense and stability or civil support operations It establishes mission command as the preferred method of exercising battle command Chapter 4 addresses combat power the means by which Army forces conduct full spectrum operations It replaces the older battlefield operating systems BOS with six warfighting functions bound by leadership and employing information as the elements of combat power Combined arms and mutual support are the payoff Chapter 5 reviews the principles of command and control and how they affect the operations process plan prepare execute and assess The emphasis is on commanders and the central role that they have in battle command Commanders understand visualize describe direct lead and continually assess Chapter 6 discusses operational art offering Army commanders a bridge between military theory and practice Chapter 7 is about information superiority particularly the

five Army information tasks purpose and staff responsibility Chapter 8 discusses the requirement for Army forces in joint campaigns conducted across intercontinental distances It frames the challenges created by the requirement for Army forces in terms of strategic and operational reach Four appendixes complement the body of the manual The principles of war and operations are in appendix A Command and support relationships are in appendix B A brief description of modular force is in appendix C A discussion of the purpose of doctrine in the Army is in appendix D This appendix includes a chapter by chapter summary of the important changes made in this edition of FM 3 0 It also includes tables listing new modified and rescinded terms for which this manual is the proponent *Army Electromagnetic Spectrum Operations* Department Army,2010-05-20 This manual provides an overview of electromagnetic spectrum operations for the Army at the strategic operational and tactical levels This manual also provides direction guidance and techniques necessary to meet the needs of Army electromagnetic spectrum operations in a joint interagency and multinational environment In addition this guide describes the roles and functions of international national host nation and military organizations It provides a comprehensive look at installation frequency coordination The target audience for this manual is the electromagnetic spectrum manager but it is also useful for signal leaders and supervisors to gain an understanding of electromagnetic spectrum operations The most significant changes in this manual from the previous edition are in Chapters 1 5 and 6 Chapter 1 has been revised to include the introduction of electromagnetic spectrum operations the tenets that constitute electromagnetic spectrum operations and an overview of how electromagnetic spectrum operations support full spectrum operations Chapter 5 has been revised to include corps and below operations in addition to a better explanation of coordination with electronic warfare operations Chapter 6 has been updated and revised substantially particularly in regard to equipment updates Numerous minor updates and revisions have been included throughout the manual to reflect changes in organizations technologies and processes

Field Manual FM 3-0 Operations February 2008 US Army United States Government Us Army,2012-02-02 FM 3 0 is one of the Army s two capstone doctrinal publications the other is FM 1 The Army FM 3 0 presents overarching doctrinal guidance and direction for conducting operations The eight chapters that make up this edition of Operations constitute the Army s view of how it conducts prompt and sustained operations on land and sets the foundation for developing the other fundamentals and tactics techniques and procedures detailed in subordinate field manuals FM 3 0 also provides operational guidance for commanders and trainers at all echelons and forms the foundation for Army Education System curricula Chapter 1 establishes the context of land operations in terms of a global environment of persistent conflict the operational environment and unified action It discusses the Army s expeditionary and campaign capabilities while emphasizing that it is Soldiers and leaders who remain the Army s most important advantage Chapter 2 describes a spectrum of conflict extending from stable peace to general war From that spectrum it establishes five operational themes into which various joint operations fit This chapter helps Army leaders to understand and differentiate between the requirements of diverse joint

operations such as peacekeeping and counterinsurgency. It shapes supporting doctrine for each operational theme. Chapter 3 is the most important chapter in the book; it describes the Army's operational concept: full spectrum operations. Full spectrum operations seize, retain, and exploit the initiative and achieve decisive results through combinations of four elements: offense, defense, and stability, or civil support operations. It establishes mission command as the preferred method of exercising battle command. Chapter 4 addresses combat power, the means by which Army forces conduct full spectrum operations. It replaces the older battlefield operating systems (BOS) with six warfighting functions bound by leadership and employing information as the elements of combat power. Combined arms and mutual support are the payoff. Chapter 5 reviews the principles of command and control and how they affect the operations process: plan, prepare, execute, and assess. The emphasis is on commanders and the central role that they have in battle command. Commanders understand, visualize, describe, direct, lead, and continually assess. Chapter 6 discusses operational art, offering Army commanders a bridge between military theory and practice. Chapter 7 is about information superiority, particularly the five Army information tasks: purpose and staff responsibility. Chapter 8 discusses the requirement for Army forces in joint campaigns conducted across intercontinental distances. It frames the challenges created by the requirement for Army forces in terms of strategic and operational reach. Four appendixes complement the body of the manual. The principles of war and operations are in appendix A. Command and support relationships are in appendix B. A brief description of modular force is in appendix C. And a discussion of the purpose of doctrine in the Army is in appendix D. This appendix includes a chapter-by-chapter summary of the important changes made in this edition of FM 3-0. It also includes tables listing new, modified, and rescinded terms for which this manual is the proponent. Army doctrine is consistent and compatible with joint doctrine. FM 3-0 links landpower doctrine to joint operations doctrine as expressed in joint doctrinal publications, specifically JP 3-0, *Doctrine for Joint Operations*. FM 3-0 also uses text and concepts developed with North Atlantic Treaty Organization partners. When published, *Allied Joint Publication 3-2, Doctrine for Land Operations*, will contain this material. The principal audience for FM 3-0 is the middle and senior leadership of the Army.

Blitzkrieg to Desert Storm Robert Michael Citino, 2004. When Germany launched its blitzkrieg invasion of France in 1940, it forever changed the way the world waged war. Although the Wehrmacht ultimately succumbed to superior Allied firepower in a two-front war, its stunning operational achievement left a lasting impression on military commanders throughout the world, even if their own operations were rarely executed as effectively. Robert Citino analyzes military campaigns from the second half of the twentieth century to further demonstrate the difficulty of achieving decisive results at the operational level. Offering detailed operational analyses of actual campaigns, Citino describes how UN forces in Korea enjoyed technological and air superiority but found the enemy unbeatable; provides analyses of Israeli operational victories in successive wars until the Arab states finally grasped the realities of operational level warfare in 1973; and tells how the Vietnam debacle continued to shape U.S. doctrine in surprising ways. Looking beyond major power conflicts, he also reveals

the lessons of India's blitzkrieg like drive into Pakistan in 1971 and of the senseless bloodletting of the Iran Iraq War Citino especially considers the evolution of U S doctrine and assesses the success of Desert Storm in dismantling an entrenched defending force with virtually no friendly casualties He also provides one of the first scholarly analyses of Operation Iraqi Freedom showing that its plan was curiously divorced from the realities of military history grounded instead on nebulous theories about expected enemy behavior Throughout Citino points to the importance of mobility especially mobilized armor in modern operational warfare and assesses the respective roles of firepower training doctrine and command and control mechanisms Brimming with new insights Citino's study shows why technical superiority is no guarantee of victory and why a thorough grounding in the history of past campaigns is essential to anyone who wishes to understand modern warfare Blitzkrieg to Desert Storm provides that grounding as it addresses the future of operational level warfare in the post 9 11 era

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