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Overconfidence and War Dominic D. P. Johnson, 2004-10-29 A study offers insights into why states wage war and traces the effects of human tendency toward overconfidence through two turning points that erupted into war and two that did not

Public Management: Policy making, ethics and accountability in public management Stephen P. Osborne, 2002

Since the 1980s the public sector has been undergoing major changes throughout the Western industrialized world the transitional economies of central and Eastern Europe Latin America and South East Asia The main thrust of these changes has been to bring public sector management practices closer to those of the private sector This raises the question of how far public and private sector management are comparable This set examines the relationships between public sector and private sector management in terms of both classical management theory and the new public management that emerged in the 1980s and 1990s While the collection concentrates on articles from the last 20 years some historical pieces are also included The four volumes are arranged along the following lines volume 1 for and against the public sector volume 2 managing the plural state volume 3 broadening the public management perspective and volume 4 from policy to practice in public services

Leaders and Their Followers in a Dangerous World Jerrold M. Post, 2004 Post is a pioneer in the field of political personality profiling He may be the only psychiatrist who has specialized in the self esteem problems of both Osama bin Laden and Saddam Hussein The New Yorker Policy specialists and academic scholars have long agreed that for US leaders to deal effectively with other actors in the international arena they need images of their adversaries Leaders must try to see events and indeed their own behavior from the perspective of opponents Faulty images are a source of misperceptions and miscalculations that have often led to major errors in policy avoidable catastrophes and missed opportunities History supplies all too many examples from the Foreword What impels leaders to lead and followers to follow How did Osama bin Laden the son of a multibillionaire construction magnate in Saudi Arabia become the world's number one terrorist What are the psychological foundations of man's inhumanity to man ethnic cleansing and genocide Jerrold M Post contends that such questions can be answered only through an understanding of the psychological foundations of leader personality and political behavior Post was founding director of the Center for the Analysis of Personality and Political Behavior for the CIA He developed the political personality profiles of Menachem Begin and Anwar Sadat for President Jimmy Carter's use at the Camp David talks and initiated the US government's research program on the psychology of political terrorism He was awarded the Intelligence Medal of Merit in 1979 for his leadership of the center In this book he draws on psychological and personality theories as well as interviews with individual terrorists and those who have interacted with particular leaders to discuss a range of issues the effects of illness and age on a leader's political behavior narcissism and the relationship between followers and a charismatic leader the impact of crisis induced stress on policymakers the mind of the terrorist with a consideration of killing in the name of God and the need for enemies and the rise of ethnic conflict and terrorism in the post

Cold War environment The leaders he discusses include Fidel Castro Osama bin Laden Saddam Hussein Kim Jong Il and Slobodan Milosevic **Adaptation Under Fire** David W. Barno, Nora Bensahel, 2020 Militaries that can rapidly adapt to unexpected battlefield challenges are more likely to win wars and those that cannot are more likely to lose In Adaptation under Fire David Barno and Nora Bensahel identify the characteristics that make militaries more adaptable illustrated through historical and contemporary examples The authors argue that the U S military often adapted well in Iraq and Afghanistan at the tactical level but also displayed disturbing failures by some of its senior leaders They conclude that the U S military must become far more adaptable in order to address future security challenges effectively and recommend ways to do so before it is too late *The American Military and the Lessons of Vietnam* David Howell Petraeus, 1987 *Public*

Policy Analysis J. Agharese Egomwan, 1991 **Between Peace and War** Richard Ned Lebow, 1981 Lebow has produced a significant work on international crises and their relationship to international politics His integration of history and international relations theory is particularly laudatory and he draws some important conclusions concerning deterrence theory and crisis management Jerel A Rosati *American Political Science Review* *America in the World* Robert B. Zoellick, 2020-08-04 America has a long history of diplomacy ranging from Benjamin Franklin Alexander Hamilton and Thomas Jefferson to Henry Kissinger Ronald Reagan and James Baker now is your chance to see the impact these Americans have had on the world Recounting the actors and events of U S foreign policy Zoellick identifies five traditions that have emerged from America's encounters with the world the importance of North America the special roles trading transnational and technological relations play in defining ties with others changing attitudes toward alliances and ways of ordering connections among states the need for public support especially through Congress and the belief that American policy should serve a larger purpose These traditions frame a closing review of post Cold War presidencies which Zoellick foresees serving as guideposts for the future Both a sweeping work of history and an insightful guide to U S diplomacy past and present *America in the World* serves as an informative companion and practical adviser to readers seeking to understand the strategic and immediate challenges of U S foreign policy during an era of transformation *Proceedings of the Stanford University, School of Law, International Society*, 1971 **International Relations Since 1945** J. P. D. Dunbabin, 1994

The Brink David Detzer, 1979 An account of the 1962 confrontation between the United States and Russia caused by the installation of Russian missiles in Cuba *The Impact of the Textile Industry on Economic Growth* Theophilus Boakye Wereko, 1984 **Politics of Arms Control** Duncan L. Clarke, 1979 *New York University Journal of International Law & Politics* New York University International Law Society, 2004 **Terrorism** Robert H. Kupperman, Darrell Melvin Trent, 1979 Selected readings Bowman H Miller and Charles A Russell The evolution of revolutionary warfare from Mao to Marighella and Meinhof Maynard H Stephens The oil and natural gas industries A potential target of terrorists Robert H Kupperman Richard H Wilcox and Harvey A Smith Crisis management some opportunities James P Bennett and Thomas L

Saaty Terrorism Patterns for negotiation a case study using hierarchies and holarchies Yonah Alexander Terrorism the media and the police Martin E Silverstein The medical survival of victims of terrorism Francis A Bolz Jr Hostage confrontation and rescue **Strategic Impasse** Stephen J. Cimbala,1989-08-23 There is probably no area of more crucial concern nor one more subject to possible misunderstanding and riddled with paradox than nuclear weapons and their use not only in war but as deterrents to war In Strategic Impasse Cimbala examines the critical issues problems and paradoxes inherent in the current nuclear situation It is from a fundamental contradiction the usefulness of nuclear weapons versus the undesirability of nuclear war that nuclear deadlock arises Their usefulness as deterrents is based on their destructive potential and the balance of power in Europe cannot be adjusted until the inflexible bipolar balance of terror is addressed Ironically superpower sovereignty in nuclear first strike retaliation capability shared across the divided East West political buffer zone created the impetus for improvements in conventional warfare To the extent war can be contained below the nuclear threshold conventional weaponry contributes to deterrence by denial One difficulty lies in the improbability of completely isolating the nuclear from the conventional battlefield in a European scenario Also a level of superpower force perceived to be adequate in peacetime might prove to be an inadequate intrawar deterrent Because of the underdevelopment of conceptual frameworks credible deterrence the creation of nuclear campaigns designed to prevent war remains conjectural Highly usable weapons require a command system that can provide for simultaneous fighting and escalation but escalation beyond a certain level conflicts with control and therefore usability In turn low expectations of weapon usability may weaken deterrence In Gorbachev's defensive sufficiency forces for aggression and surprise attack would be diminished while forces for defense would be strengthened The problem lies not only in differentiating between offensive and defensive weaponry but in achieving a consensus on such a definition by NATO's member countries The book is divided into three parts the first section Issues of Theory and Strategy scrutinizes the relationship between offense and defense and examines SDI and more inclusive strategic defense matters It also questions the connection between policy objectives and force and explores the complication of externalities such as relations with allies In section two Stretching Deterrence Cimbala reviews the operational art likely to be employed by the Soviets in a conventionally fought European war and defines and appraises the sensor cyber revolution in technology and its impacts on preferred strategies The final part Beyond Deterrence considers war termination scenarios and related issues including sociopolitical aspects surveys the part nuclear weapons play in superpower competition in the Third World and explains how issues of sovereignty effect deterrence avoidance and future super power relations Strategic Impasse will enable scholars and students of military affairs as well as political scientists and government officials to see beyond current nuclear rhetoric and to make informed judgments on an issue that fundamentally affects this nation's and the world's future **Unleashing Change** Steven Kelman,2005-06-09 This is a hopeful account of the potential for organizational change and improvement within government Despite the mantra that people resist change it

is possible to effect meaningful reform in a large bureaucracy. In *Unleashing Change* public management expert Steven Kelman presents a blueprint for accomplishing such improvements based on his experience orchestrating procurement reform in the 1990s. Kelman's focus is on making change happen on the front lines not just getting it announced by senior policymakers. He argues that frequently there will be a constituency for change within government organizations. The role for leaders is not to force change on the unwilling but to unleash the willing and to persist long enough for the change to become institutionalized. Drawing on the author's own personal experience and extensive research among frontline civil servants as well as literature in organization theory and psychology, *Unleashing Change* presents an approach for improving agency performance from soup to nuts, mixing theory with practice. Its analysis is innovative and empirically rich. Kelman's conclusions challenge conventional notions about achieving reform in large organizations and mark a major advance in theories of organizational change. His lessons will be of interest not only to scholars interested in improving the performance of the public sector but for anyone struggling to manage a large organization.

FDR and the Soviet Union Mary E. Glantz, 2005. Throughout his presidency Franklin Roosevelt was determined to pursue a peaceful accommodation with an increasingly powerful Soviet Union, an inclination reinforced by the onset of World War II. Roosevelt knew that defeating the Axis powers would require major contributions by the Soviets and their Red Army, and so despite his misgivings about Stalin's expansionist motives, he pushed for friendlier relations. Yet almost from the moment he was inaugurated, lower-level officials challenged FDR's ability to carry out this policy. Mary Glantz analyzes tensions shaping the policy stance of the United States toward the Soviet Union before, during, and immediately after World War II. Focusing on the conflicts between a president who sought close relations between the two nations and the diplomatic and military officers who opposed them, she shows how these career officers were able to resist and shape presidential policy and how their critical views helped shape the parameters of the subsequent Cold War. Venturing into the largely uncharted waters of bureaucratic politics, Glantz examines overlooked aspects of wartime relations between Washington and Moscow to highlight the roles played by U.S. personnel in the U.S.S.R. in formulating and implementing policies governing the American-Soviet relationship. She takes readers into the American embassy in Moscow to show how individuals like Ambassadors Joseph Davies, Lawrence Steinhadt, and Averell Harriman and U.S. military attachés like Joseph Michela influenced policy and reveals how private resistance sometimes turned into public dispute. She also presents new material on the controversial military attaché lend-lease director Phillip Faymonville, a largely neglected officer who understood the Soviet system and supported Roosevelt's policy. Deftly combining military with diplomatic history, Glantz traces these philosophical and policy battles to show how difficult it was for even a highly popular president like Roosevelt to overcome such entrenched and determined opposition. Although he reorganized federal offices and appointed ambassadors who shared his views, in the end he was unable to outlast his bureaucratic opponents or change their minds. With his death, anti-Soviet factions rushed into the policymaking vacuum to become the

primary architects of Truman's Cold War containment policy A case study in foreign relations high level policymaking and civil military relations FDR and the Soviet Union enlarges our understanding of the ideologies and events that set the stage for the Cold War It adds a new dimension to our understanding of Soviet American relations as it sheds new light on the surprising power of those in low places Intellectual Skywriting; Literary Politics & the New York Review of Books Philip Nobile, 1974 The Fletcher Forum, 1981

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